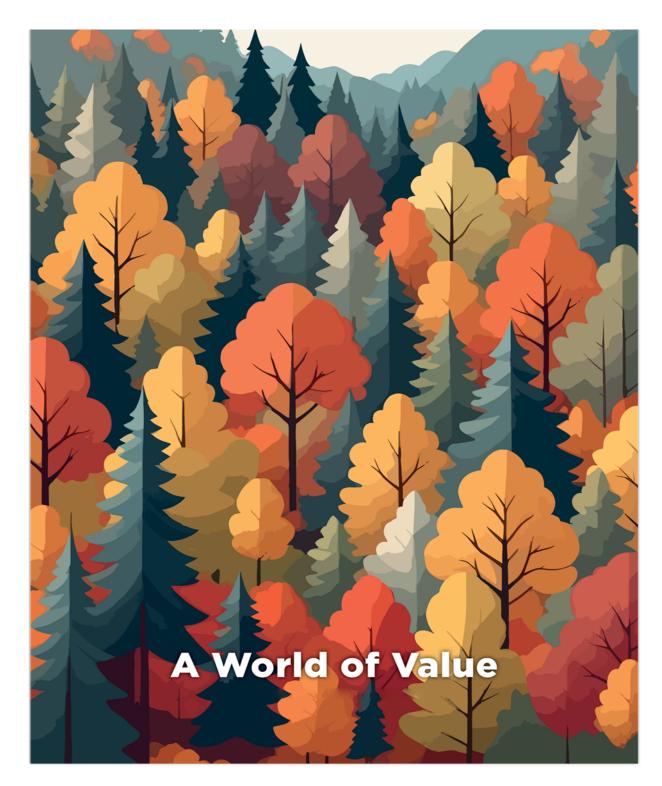
HAYLEYS PLC

Interim Report



THIRD QUARTER Nine months ended 31st December, 2024

STATEMENT OF PROFIT OR LOSS

Consolidated			Co	nsolidated		Co	nsolidated	
Audited			Unaudited	Unaudited		Unaudited	Unaudited	
year ended			9 months to	9 months to		3 months to	3 months to	
31.03.24			31.12.24	31.12.23	Change	31.12.24		Change
Rs.'000		Notes	Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
426 022 250		4	262 540 224	224 404 500	12	427 202 204	122 202 402	4
436,833,270	Revenue Cost of sales	4	363,540,231	324,496,500	12 13	127,393,294	122,302,403	4 4
(322,614,872)			(274,121,830)	(243,034,973)		(94,866,742)	(91,159,334)	
(4,792,620)	Direct interest cost		(3,004,012)	(3,675,513)	(18)	(1,029,158)	(1,207,486)	(15)
109,425,778	Gross profit		86,414,389	77,786,014	11	31,497,394	29,935,583	. 5
3,394,296	Other income		3,888,139	2,323,091	67	2,678,714	512,071	423
(15,376,598)	Distribution expenses		(14,000,932)	(11,883,840)	18	(5,304,151)	(5,010,740)	6
(54,378,179)	Administrative expenses		(42,474,693)	(39,742,103)	7	(15,328,807)	(13,953,091)	10
(342,437)	Other expenses		(1,242,680)	(413,976)	200	(136,779)	(279,210)	(51)
42,722,860	Results from operating activities		32,584,223	28,069,186	16	13,406,371	11,204,613	20
9,907,736	Finance income		4,777,529	7,511,733	(36)	1,432,275	2,727,978	(47)
(27,150,052)	Finance cost		(14,546,250)	(20,701,216)	(30)	(4,887,749)	(6,244,033)	. (22)
(17,242,316)	Net finance cost		(9,768,721)	(13,189,483)	(26)	(3,455,474)	(3,516,055)	(2)
92,813	Change in fair value of investment properties		-	-	-	-	-	-
159,205	Share of profit of equity accounted investees (net o	of tax)	171,017	146,405	17	14,483	18,248	(21)
(396,855)	Value added tax on financial services		(462,745)	(272,829)	70	(173,919)	(91,997)	89
25,335,707	Profit before tax for the period	5	22,523,774	14,753,279	53	9,791,461	7,614,809	29
(10,488,984)	Tax expense		(8,640,864)	(7,603,106)	14	(2,916,811)	(3,620,587)	(19
14,846,723	Profit for the period		13,882,910	7,150,173	94	6,874,650	3,994,222	72
	Profit for the period attributable to:							
6,888,770	Owners of the parent		7,573,335	2,180,337	247	4,401,297	2,111,460	108
7,957,953	Non-controlling interest		6,309,575	4,969,836	27	2,473,353	1,882,762	. 31
14,846,723	Profit for the period		13,882,910	7,150,173	. 94	6,874,650	3,994,222	. 72
	Earnings per share							
9.19	Basic (Rs.)		10.10	2.91		5.87	2.82	
9.19	Diluted (Rs.)		10.10	2.91		5.87	2.82	

STATEMENT OF PROFIT OR LOSS

Company			Company			Company	
Audited		Unaudited	Unaudited		Unaudited	Unaudited	
year ended		9 months to	9 months to		3 months to	3 months to	
31.03.24		31.12.24	31.12.23	Change	31.12.24	31.12.23	Change
Rs.'000		Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
619,987	Revenue	483,574	466,812	4	153,428	151,518	1
(559,029)	Cost of sales	(442,052)	(421,064)	5	(148,547)	(141,654)	5
60,958	Gross profit	41,522	45,748	(9)	4,881	9,864	(51)
5,398,957	Group dividend	3,585,865	3,505,319	2	1,140,526	1,161,842	(2)
640	Other income	846	6	>100	846	-	>100
770,121	Administrative expenses	818,687	566,639	44	173,703	(9,463)	>100
(365)	Other expenses		(364)	(100)	-	(364)	(100)
6,230,311	Results from operating activities	4,446,920	4,117,348	8	1,319,956	1,161,879	14
119,362	Finance income	62,938	104,987	(40)	43,459	10,602	310
(4,738,806)	Finance cost	(2,488,873)	(3,835,994)	(35)	(782,500)	(1,079,889)	(28)
(4,619,444)	Net finance cost	(2,425,935)	(3,731,007)	(35)	(739,041)	(1,069,287)	(31)
3,700	Change in fair value of investment properties	-	-	-	-	-	-
1,614,567	Profit before tax for the period	2,020,985	386,341	423	580,915	92,592	527
(280,662)	Tax expense	(324,831)	(42,379)	666	(12,455)	7,478	267
1,333,905	Profit for the period	1,696,154	343,962	393	568,460	100,070	468

STATEMENT OF COMPREHENSIVE INCOME

Consolidated		Ca	onsolidated		Ca	onsolidated	
Audited		Unaudited	Unaudited		Unaudited	Unaudited	
year ended		9 months to	9 months to		3 months to	3 months to	
31.03.24		31.12.24	31.12.23	Change	31.12.24	31.12.23	Change
Rs.'000		Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
14,846,723	Profit for the period	13,882,910	7,150,173	94	6,874,650	3,994,222	72
	Other Comprehensive income						
	Items that will not be reclassified subsequently to Statement of Profit or Loss						
(1,087,193)	Actuarial loss on employee benefit obligations	(852,037)	-	>(100)	(18,561)	-	>(100)
152	Net change on equity instruments designated at fair value through other comprehensive income	(5)	(86)	(94)	(12)	(172)	(93)
313,539	Tax on other comprehensive income	245,624	-	>100	-	-	-
	Items that will be reclassified subsequently to Statement of Profit or Loss						
(3,881,649)	Net exchange differences on translation of foreign operations	(646,069)	(847,627)	24	(1,520,145)	1,178,321	(229)
1,141,742	Net gain on cash flow hedges	519,250	716,563	(28)	181,231	190,491	(5)
(377,797)	Share of other comprehensive income of equity accounted investees	41,531	(607)	>100	25,088	(607)	>(100)
(3,891,206)	Total other comprehensive income for the period, net of tax	(691,706)	(131,757)	(425)	(1,332,399)	1,368,033	(197)
10,955,517	Total comprehensive income for the period, net of tax	13,191,204	7,018,416	88	5,542,251	5,362,255	. 3
	Total comprehensive income for the period attributable to :			225	0.005.45	0.004.07	
4,920,051	Owners of the parent	7,359,023	2,262,211	225	3,807,621	2,906,094	31
6,035,466	Non-controlling interest	5,832,181	4,756,205	. 23	1,734,630	2,456,161	. (29)
10,955,517		13,191,204	7,018,416	. 88	5,542,251	5,362,255	. 3

STATEMENT OF COMPREHENSIVE INCOME

Company			Company			Company	
Audited		Unaudited	Unaudited		Unaudited	Unaudited	
year ended		9 months to	9 months to		3 months to	3 months to	
31.03.24		31.12.24	31.12.23	Change	31.12.24	31.12.23	Change
Rs.'000		Rs.'000	Rs.'000	%	Rs.'000	Rs.'000	%
1,333,905	Profit for the period	1,696,154	343,962	393	568,460	100,070	468
	Other Comprehensive income						
	Items that will not be reclassified subsequently to Statement of Profit or Loss						
(13,933)	Actuarial loss on employee benefit obligations	-	-	-	-	-	-
627	Tax on other comprehensive income	-	-	-	-	-	-
	Items that will be reclassified subsequently to Statement of Profit or Loss		-	-		-	-
(13,306)	Total other comprehensive income for the period, net of tax	-	-	-	-	-	
1,320,599	Total comprehensive income for the period, net of tax	1,696,154	343,962	393	568,460	100,070	468

STATEMENT OF FINANCIAL POSITION

Consolidated	Company		Consol	idated	Comp	any
Audited	Audited		Unaudited	Unaudited	Unaudited	Unaudite
As at	As at		as at	as at	as at	as a
31.03.24	31.03.24		31.12.24	31.12.23	31.12.24	31.12.2
Rs.'000	Rs.'000		Rs.'000	Rs.'000	Rs.'000	Rs.'00
113.000	13.000	ASSETS	13.000	13.000	13.000	113. 01
		ASSETS Non - current assets				
133,789,861	572,936	Property, plant & equipment	143,083,670	133,346,810	723,698	462,18
11,733,876	63,832	Right-of-use assets	13,250,689	11,415,989	15,958	79,79
2,041,561	98,450	Investment Properties	2,041,561	1,948,326	98,450	94,75
1,506,271	-	Biological assets	1,522,189	1,305,663	-	
16,165,508	56,108	Intangible assets	16,089,052	16,201,676	53,000	58,8
-	39,743,166	Investments in subsidiaries		-	40,709,219	39,711,93
2,718,502	1,504,863	Investments in equity accounted investees	2,835,561	3,326,447	1,504,863	1,504,8
395,960	42,000	Other non-current financial assets	424,955	321,276	42,000	43,89
12,052,092	808,000	Non - current trade and other receivables	17,315,776	9,837,345	585,000	5 (0 0)
952,191	-	Other non-current assets	1,039,626	920,252	-	560,00
3,362,617	66,335	Deferred tax assets	3,924,189	4,320,919	28,486	89,32
184,718,439	42,955,690	Total non-current assets	201,527,268	182,944,703	43,760,674	42,605,64
85,202,934	36,423	Current assets Inventories	87,761,226	78,846,362	33,255	36,39
03,202,934	5,379,688	Amounts due from subsidiaries	-	/0,040,302	6,775,764	
-				150.621		5,233,53
169,803 117,124,113	7,585 55,038	Amounts due from equity accounted investees Trade and other receivables	163,429 143,350,542	150,631 122,161,559	22,158 50,096	7,09 107,84
6,269,054	70,297	Other current assets	9,336,522	6,028,385	182,566	160,93
1,144,362	70,297	Income tax recoverable	935,543	1,234,944	102,300	88,72
2,176,135	19,960	Other current financial assets	1,646,868	2,518,057	26,358	18,52
21,356,037	505,529	Short-term deposits	26,444,746	27,105,430	1,843,954	497,29
28,175,378	328,528	Cash in hand and at bank	24,506,696	30,140,311	812,755	502,9
261,617,816	6,403,048	Total current assets	294,145,572	268,185,679	9,746,906	6,653,36
446,336,255	49,358,738	Total assets	495.672.840	451,130,382	53,507,580	49,259,00
110,550,255	19,330,730	EQUITY AND LIABILITIES	195,672,610	151,150,502	55,507,500	17,237,00
1 555 000	1 575 000	-	4 555 000	1 575 000	4 555 000	1 575 00
1,575,000	1,575,000	Stated capital	1,575,000	1,575,000	1,575,000	1,575,00
870,062	13,226	Capital reserves	828,677	832,000	13,226	13,22
29,821,606		Other components of equity	29,814,328	31,535,413	-	100151
47,896,325	10,179,300	Revenue reserves	55,090,154	47,176,793	11,914,702	13,215,10
80,162,993	11,767,526	Total equity attributable to equity holders of the company	87,308,159	81,119,206	13,502,928	14,803,3
45,367,092	-	Non- controlling interest	49,277,046	45,524,597		
125,530,085	11,767,526	Total Equity	136,585,205	126,643,803	13,502,928	14,803,38
		Non - current liabilities				
56,654,168	14,375,000	Interest bearing borrowings	70,215,577	61,487,609	18,875,000	15,723,62
913,021	-	Grants	889,586	917,601	-	
11,458,489	-	Deferred tax liabilities	11,517,653	12,541,180	-	
1,560,728	-	Security deposits	1,826,355	1,517,966	-	
1,750,010	-	Other Non-current Liabilities	1,681,597	1,750,010	-	
3,252,235	-	Other non-current financial liabilities	5,664,693	3,319,656	-	
15,262,465	1,896,112	Employee benefit obligations	16,589,618	13,713,673	1,200,401	1,774,33
90,851,116	16,271,112	Total non-current liabilities	108,385,079	95,247,695	20,075,401	17,498,00
		Current liabilities				
					701,544	1,018,19
76,689,226	4,877,641	Trade and other payables	83,043,870	74,879,034	/01,344	
11,419,890	4,877,641 89,090	Other current liabilities	9,413,312	11,667,339	102,648	55,9
44 440 000	89,090	Other current liabilities Other current financial liabilities			102,648	
11,419,890	89,090 - 388,352	Other current liabilities Other current financial liabilities Amounts due to subsidiaries	9,413,312	11,667,339 17,539,353 -		
11,419,890	89,090	Other current liabilities Other current financial liabilities	9,413,312	11,667,339	102,648	313,95
11,419,890 18,927,276 -	89,090 - 388,352	Other current liabilities Other current financial liabilities Amounts due to subsidiaries	9,413,312 19,415,841 -	11,667,339 17,539,353 -	102,648	313,95
11,419,890 18,927,276 - 465	89,090 - 388,352 385	Other current liabilities Other current financial liabilities Amounts due to subsidiaries Amounts due to equity accounted investees	9,413,312 19,415,841 - -	11,667,339 17,539,353 - 425	102,648	313,9
11,419,890 18,927,276 - 465 3,625,769	89,090 - 388,352 385 -	Other current liabilities Other current financial liabilities Amounts due to subsidiaries Amounts due to equity accounted investees Deferred revenue	9,413,312 19,415,841 - - 3,042,279	11,667,339 17,539,353 - 425 12,643,476	102,648 - 499,504 - -	313,9! 38
11,419,890 18,927,276 - 465 3,625,769 4,063,743	89,090 - 388,352 385 - 112,102	Other current liabilities Other current financial liabilities Amounts due to subsidiaries Amounts due to equity accounted investees Deferred revenue Income tax payable	9,413,312 19,415,841 - - 3,042,279 3,191,740	11,667,339 17,539,353 425 12,643,476 4,395,269	102,648 - 499,504 - - 155,501	313,99 31 31 31
11,419,890 18,927,276 - 465 3,625,769 4,063,743 27,160,079	89,090 - 388,352 385 - 112,102 10,005,604	Other current liabilities Other current financial liabilities Amounts due to subsidiaries Amounts due to equity accounted investees Deferred revenue Income tax payable Current portion of long term interest bearing borrowings	9,413,312 19,415,841 - - 3,042,279 3,191,740 29,815,356	11,667,339 17,539,353 425 12,643,476 4,395,269 28,962,540	102,648 - 499,504 - - 155,501 9,449,434	55,91 313,99 38 10,375,56 5,193,59 16,957,61
11,419,890 18,927,276 - 465 3,625,769 4,063,743 27,160,079 88,068,606	89,090 - 388,352 385 - 112,102 10,005,604 5,846,926	Other current liabilities Other current financial liabilities Amounts due to subsidiaries Amounts due to equity accounted investees Deferred revenue Income tax payable Current portion of long term interest bearing borrowings Short-term interest bearing borrowings	9,413,312 19,415,841 - - 3,042,279 3,191,740 29,815,356 102,780,158	11,667,339 17,539,353 425 12,643,476 4,395,269 28,962,540 79,151,448	102,648 - 499,504 - - 155,501 9,449,434 9,020,620	313,95 38 10,375,56 5,193,59

The Financial Statements have been prepared in compliance with the requirements of the Companies Act no 7 of 2007.

sgd. Milinda Hewagama Group Chief Financial Officer

The Directors are responsible for the preparation and presentation of these Financial Statements. Signed for and on behalf of the Board.

sgd. Mohan Pandithage Chairman & Chief Executive 13th February 2025 The Notes on pages 12 to 14 form an integral part of these Financial Statements. Figures in brackets indicate deductions.

sgd. Sarath Ganegoda *Director*

STATEMENT OF CHANGES IN EQUITY

open bit is a set of the constraint of the	For the period ended 31st December					Attri	outable to owner	s of the Company	r						
opticity			Capital R	eserves		Other Compone	nts of Equity			Revenue	Reserves				
Image: bit with the second problem in the	Consolidated	Stated	Reserve	Other	Revaluation	Fair value reserve	Cashflow F	oreign currency	General	Timber	Bearer	Retained	Shareholders'	Non-controlling	Total
RecordReco		capital	on scrip	capital	reserve	of financial assets	hedge	translation	reserve	reserve	Biological	earnings	Funds	interest	Equity
Balance as at 1st April 2024 1,575,000 175,668 694,374 22,841,994 27,881 (1,310,766) 8,262,499 2,289,353 212,827 14,544 45,379,601 80,162,993 45,367,092 125,530,00 Profit for the period - - - - - - 7,573,335 6,309,575 13,882,91 Other Comprehensive income for eaching comprehensive income of equity accounted investes - - - - 7,573,335 6,309,575 13,882,91 Net again on cash flow hedges - - - - - (522,309) - - - (522,309) (123,760) (646,00) Stare of other comprehensive income two days other comprehensive income conclust instruments designated at fair value through other comprehensive income conclustion equity instruments designated at fair value through other comprehensive income conclustion equity instruments designated at fair value through other comprehensive income conclustion equity instruments designated at fair value through other comprehensive income conclustion equity instruments designated at fair value through other comprehensive income conclustion equity instruments designated at fair value through other comprehensive income conclustion equity indicers - - - - 183,026 145,202 11 45,302			issue	reserve		at FVOCI	reserve	reserve			reserve				
Predictor the period - - - - - 7,573,335 7,573,335 7,573,335 6,309,575 13,802,91 Other comprehensive income operations operations - <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>Rs.'000</th></t<>															Rs.'000
Other Comprehensive income Operations Operations Share of there comprehensive income of equity accounted investes - - - (522,309) - - - (522,309) (123,760) (646,00) Share of ther comprehensive income of equity accounted investes - - 41,787 - - 473,872 41,520 11 41,520 Net gian or action how hedges - - 473,872 - - 473,872 45,378 519,225 Net dange on equity instruments designate of fair value through other comprehensive income - - 473,872 45,378 519,225 Acturarial loss on defined Denterity income - - - - 287,745 (287,745) (564,292) (852,03) Defored tax on other comprehensive income - - - - 803,68 803,68 105,256 285,662 Total obmerhensive income - - - - - - - 207,644 (214,312) (477,354) (691,70) Total obmerhensive income - - <th>Balance as at 1st April 2024</th> <th>1,575,000</th> <th>175,688</th> <th>694,374</th> <th>22,841,994</th> <th>27,881</th> <th>(1,310,768)</th> <th>8,262,499</th> <th>2,289,353</th> <th>212,827</th> <th>14,544</th> <th>45,379,601</th> <th>80,162,993</th> <th>45,367,092</th> <th>125,530,085</th>	Balance as at 1st April 2024	1,575,000	175,688	694,374	22,841,994	27,881	(1,310,768)	8,262,499	2,289,353	212,827	14,544	45,379,601	80,162,993	45,367,092	125,530,085
Net exclange differences on translation of foreign operations ·	Profit for the period	-	-	-	-	-	-	-	-	-	-	7,573,335	7,573,335	6,309,575	13,882,910
operations - - - - (522,309) - - - (522,309) (123,760) (646,00) Share of other comprehensive income of equity - - 41,787 - - (267) 41,520 11 41,537 Net change on equity instruments designated afair - - - 473,872 - - - 473,872 453,378 519,251 Net change on equity instruments designated afair - - - 473,872 - - - 473,872 453,378 519,251 Deferred tax on ther comprehensive income - - - - - 683,68 80,368 165,252 245,62 Total other comprehensive income - - - - - 200,368 80,368 165,255 245,62 Total other comprehensive income - - - - - 7,365,691 7,359,023 5,832,181 13,191,202 Transactions with owners, recorded directly in equity - - - - - - - 2,292,495<	Other Comprehensive income														
Share of other comprehensive income of equity accounted investes Control of the comprehensive income <															
accounted investes $ 41,487$ $ (267)$ $41,520$ 11 $41,52$ Net gain on cash flow hedges $ 473,872$ $ 473,872$ $45,378$ $519,25$ Net change on equity instruments designated at fair value through other comprehensive income $ 473,872$ $ 473,872$ $45,378$ $519,25$ Actuarial loss on defined benefit obligations $ -$	•	-	-	-	-	-	-	(522,309)	-	-	-	-	(522,309)	(123,760)	(646,069)
Net drage on equity instruments designated at fair value through other comprehensive income - <th></th> <th>-</th> <th>-</th> <th>-</th> <th>-</th> <th>-</th> <th>-</th> <th>41,787</th> <th>-</th> <th>-</th> <th>-</th> <th>(267)</th> <th>41,520</th> <th>11</th> <th>41,531</th>		-	-	-	-	-	-	41,787	-	-	-	(267)	41,520	11	41,531
value through other comprehensive income Image: comprehonsive income Image: comprehensive inc	0	-	-	-	-	-	473,872	-	-	-	-	-	473,872	45,378	519,250
Deferred tax on other comprehensive income - - - - - 80,368 80,368 165,256 245,62 Total other comprehensive income - - (18) 473,872 (480,522) - - (207,644) (214,312) (477,394) (691,702) Total Comprehensive income for the period - - (18) 473,872 (480,522) - - 7,365,691 7,359,023 5,832,181 13,191,202 Transactions with owners, recorded directly in equity - - - - - - - 7,365,691 7,359,023 5,832,181 13,191,202 Dividends to equity holders - <t< th=""><th></th><th>-</th><th>-</th><th>-</th><th>-</th><th>(18)</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>(18)</th><th>13</th><th>(5)</th></t<>		-	-	-	-	(18)	-	-	-	-	-	-	(18)	13	(5)
Total other comprehensive income - - (18) 473,872 (480,522) - - (207,644) (214,312) (477,394) (691,77) Total Comprehensive income for the period - - (18) 473,872 (480,522) - - 7,365,691 7,359,023 5,832,181 13,191,20 Transactions with owners, recorded directly in equity - - - - - - - (2,292,495) <t< th=""><th>Actuarial loss on defined benefit obligations</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th></th><th>-</th><th>-</th><th>-</th><th>-</th><th>(287,745)</th><th>(287,745)</th><th>(564,292)</th><th>(852,037)</th></t<>	Actuarial loss on defined benefit obligations	-	-	-	-	-		-	-	-	-	(287,745)	(287,745)	(564,292)	(852,037)
Total Comprehensive income for the period - - (18) 473,872 (480,522) - - 7,365,691 7,359,023 5,832,181 13,191,20 Transactions with owners, recorded directly in equity - - - (18) 473,872 (480,522) - - 7,365,691 7,359,023 5,832,181 13,191,20 Transactions with owners, recorded directly in equity - - - - - - 7,365,691 7,359,023 5,832,181 13,191,20 Dividends to equity holders -	Deferred tax on other comprehensive income	-	-	-	-	-		-	-	-	-	80,368	80,368	165,256	245,624
Transactions with owners, recorded directly in equity Dividends to equity holders - <	Total other comprehensive income	-	-	-	-	(18)	473,872	(480,522)	-	-	-	(207,644)	(214,312)	(477,394)	(691,706)
Dividends to equity holders - - - - - - - (2,292,495)	Total Comprehensive income for the period	-	-	-	-	(18)	473,872	(480,522)	-	-	-	7,365,691	7,359,023	5,832,181	13,191,204
Dividends to equity holders - - - - - - - (2,292,495)															
Write-back of unclaimed dividend - - - - 48,990 48,990 48,090 48,090 53,29 Transfers - - (51,181) (3,029) - - - 54,210 - - Total contributions by and distributions to owners - (51,181) (3,029) - - - - 54,210 - - - Changes in ownership interests in subsidiaries Adjustment on changes to non-controlling interest in subsidiaries - (51,181) (3,029) - - - - 103,200 48,990 (2,288,193) (2,239,20) Changes in ownership interests in subsidiaries -															
Transfers - (51,181) (3,029) - - - 54,210 - - Total contributions by and distributions to owners - (51,181) (3,029) - - - - 54,210 - - Total contributions by and distributions to owners - (51,181) (3,029) - - - - 54,210 - - Changes in ownership interests in subsidiaries - (51,181) (3,029) - - - - - 103,200 48,990 (2,288,193) (2,238,193) <th< th=""><th></th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th>-</th><th></th><th></th></th<>		-	-	-	-	-	-	-	-	-	-	-	-		
Total contributions by and distributions to owners - - (51,181) (3,029) - - - - 103,200 48,990 (2,288,193) (2,239,20) Changes in ownership interests in subsidiaries Adjustment on changes to non-controlling interest in subsidiaries - 2,697 7,099 8,458 134 (7,703) 1,530 2,490 - - (277,552) (262,847) 10,538 (252,30) Acquisition of /investment in subsidiaries - - - - - - 355,428 355,428		-	-	-	-	-		-	-	-	-		48,990	4,302	53,292
Changes in ownership interests in subsidiaries Adjustment on changes to non-controlling interest in subsidiaries - 2,697 7,099 8,458 134 (7,703) 1,530 2,490 - (277,552) (262,847) 10,538 (252,30) Acquisition of/investment in subsidiaries		-	-				-	-		-	-		-	-	-
Adjustment on changes to non-controlling interest in subsidiaries - 2,697 7,099 8,458 134 (7,703) 1,530 2,490 - - (277,552) (262,847) 10,538 (252,30) Acquisition of/investment in subsidiaries - - - - - 355,428 355,428	Total contributions by and distributions to owners	-	-	(51,181)	(3,029)	-	-	-	-	-	-	103,200	48,990	(2,288,193)	(2,239,203)
subsidiaries - 2,697 7,099 8,458 134 (7,703) 1,530 2,490 - - (277,552) (262,847) 10,538 (252,30) Acquisition of/investment in subsidiaries	Changes in ownership interests in subsidiaries														
	Adjustment on changes to non-controlling interest in	-	2,697	7,099	8,458	134	(7,703)	1,530	2,490	-	-	(277,552)	(262,847)	10,538	(252,309)
	Accusition of/investment in subsidiaries	-	_	_	_	-	-	_	-			-	-	355.428	355,428
		-	2,697	7,099	8,458	134	(7,703)	1,530	2,490	-		(277,552)	(262,847)		103,119
			,	,	0,100		())	_,	_,			(),)	= , ,	,	,
Total transactions with owners - 2,697 (44,082) 5,429 134 (7,703) 1,530 2,490 (174,352) (213,857) (1,922,227) (2,136,08	Total transactions with owners	-	2,697	(44,082)	5,429	134	(7,703)	1,530	2,490	-	-	(174,352)	(213,857)	(1,922,227)	(2,136,084)
	Balance as at 31st December 2024	1,575,000	178,385	650,292	22,847,423	27,997	(844,599)	7,783,507	2,291,843	212,827	14,544	52,570,940	87,308,159	49,277,046	136,585,205

STATEMENT OF CHANGES IN EQUITY

For the period ended 31st December					Attrib	utable to owners o	of the Company							
		Capital Re	serves		Other Compon				Revenue F	Reserves				
Consolidated	Stated	Reserve	Other	Revaluation	Fair value reserve	Cashflow	Foreign currency	General	Timber	Bearer	Retained	Shareholders'	Non-controlling	Total
	capital	on scrip	capital	reserve	of financial assets	hedge	translation	reserve	reserve	Biological	earnings	Funds	interest	Equity
		issue	reserve		at FVOCI	reserve	reserve			reserve				
	Rs. '000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Balance as at 1st April 2023	1,575,000	175,688	584,656	22,996,507	30,951	(2,347,147)	10,784,202	2,292,160	161,651	17,951	42,658,685	78,930,304	43,776,353	122,706,657
Profit for the period	-	-	-	-	-	-	-	-	-	-	2,180,337	2,180,337	4,969,836	7,150,173
Other Comprehensive income														
Net exchange differences on translation of foreign operations	-	-	-	-	-	-	(559,822)	-	-	-	-	(559,822)	(287,805)	(847,627)
Share of other comprehensive income of equity accounted investees	-	-	-	-	-		-	-	-	-	(607)	(607)	-	(607)
Net loss on cash flow hedges	-	-	-	-	-	642,403	-	-	-	-	-	642,403	74,160	716,563
Net change on equity instruments designated at fair value		-			(100)	-	-	-				(100)	14	(86)
through other comprehensive income Total other comprehensive income		-			(100)	642,403	(559,822)				(607)	81,874	(213,631)	(131,757)
Total Comprehensive income for the period	-	-	-	-	(100)	642,403	(559,822)	-	-	-	2,179,730	2,262,211	4,756,205	7,018,416
Transactions with owners, recorded directly in equity														
Dividends to equity holders	-	-	-	-	-	-	-	-	-	-	-	-	(3,096,509)	(3,096,509)
Transfers	-	-	80,280	(12,291)	-		-	-	-	-	(67,989)	-	-	-
Total contributions by and distributions to owners		-	80,280	(12,291)	-	-	-			-	(67,989)	-	(3,096,509)	(3,096,509)
Changes in ownership interests in subsidiaries Adjustment on changes to non-controlling interest in														
subsidiaries		-	(8,624)	1,745	(246)	(242)	(547)	68	-	-	(65,463)	(73,309)	88,548	15,239
Total changes in ownership interests in subsidiaries		-	(8,624)	1,745	(246)	(242)	(547)	68	-	-	(65,463)	(73,309)	88,548	15,239
Total transactions with owners	-	-	71,656	(10,546)	(246)	(242)	(547)	68	-		(133,452)	(73,309)	(3,007,961)	(3,081,270)
Balance as at 31st December 2023	1,575,000	175,688	656,312	22,985,961	30,605	(1,704,986)	10,223,833	2,292,228	161,651	17,951	44,704,963	81,119,206	45,524,597	126,643,803

STATEMENT OF CHANGES IN EQUITY

For the period ended 31st December		Capital Reserve	Revenue	Reserves	
Company	Stated	Other	General	Retained	Total
	capital	capital	reserve	earnings	Equity
		reserve			
	Rs. '000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Balance as at 1st April 2024	1,575,000	13,226	382,087	9,797,213	11,767,526
Profit for the period	-	-	-	1,696,154	1,696,154
Total other comprehensive income	-	-	-	-	-
Total Comprehensive income for the period	-	-	-	1,696,154	1,696,154
Transactions with owners, recorded directly in equity					
Write-back of unclaimed dividend	-	-	-	39,248	39,248
Total contributions by and distributions to owners	-	-	-	39,248	39,248
Total transactions with owners	-	-	-	39,248	39,248
Balance as at 31st December 2024	1,575,000	13,226	382,087	11,532,615	13,502,928
Balance as at 1st April 2023	1,575,000	13,226	382,087	12,489,114	14,459,427
Profit for the period	-	-	-	343,962	343,962
Total Comprehensive income for the period	-	-	-	343,962	343,962
Transactions with owners, recorded directly in equity					
Total contributions by and distributions to owners	-	-	-	-	-
Total transactions with owners	-	•	-	-	-
Balance as at 31st December 2023	1,575,000	13,226	382,087	12,833,076	14,803,389

STATEMENT OF CASH FLOWS

Consolidated	Company		Consol	idated	Comp	any
Audited	Audited		Unaudited	Unaudited	Unaudited	Unaudited
Year ended	Year ended		9 months to	9 months to	9 months to	9 months to
31.03.24	31.03.24		31.12.24	31.12.23	31.12.24	31.12.23
Rs.'000	Rs.'000		Rs.'000	Rs.'000	Rs.'000	Rs.'000
		Cash flows from operating activities				
44,133,786	5,648,296	Cash generated from operations (Note A)	15,504,744	36,755,263	3,282,849	3,430,562
(1,698,780)	(29,351)	Employee benefits paid	(1,989,391)	(1,223,487)	(967,305)	
(12,008,482)	(283,741)	Income tax paid	(9,013,104)	(10,388,139)	(243,584)	(270,00
30,426,524	5,335,204	Net cash inflow from operating activities	4,502,249	25,143,637	2,071,960	3,160,55
		Cash flows from investing activities				
(19,919,469)	(420,888)	Purchase and construction of property, plant & equipment	(14,502,405)	(13,729,920)	(218,210)	(299,32
(380,026)	(3,086)	Purchase of intangible assets	(162,474)	(84,721)	(6,631)	(2,79
(265,708)	-	Investments in other non-current assets	(312,387)	(138,316)	-	
(6,345,368)	-	Investments in other current financial assets	(6,852,938)	(5,035,223)	-	
(182,175)	-	Investment in equity accounted investees	-	-	-	
8,707	-	Decrease due to harvest/(Development of biological assets)	(15,400)	3,185	-	
36,551	-	Grants received - capital	16,790	29,688	-	
(422)	-	Improvements to investment property	-	-	-	
1,085,564	806	Proceeds from disposal of property, plant & equipment	230,468	252,762	2,494	53
500,991	-	Proceeds from insurance claims	200,000	500,991	-	
2,523	-	Proceeds from disposal of intangible assets	1,236	2,398	-	
5,263,812	-	Proceeds from disposal of current financial assets	7,478,552	3,548,097	-	
651,527	-	Proceeds from disposal of non-current financial assets	-	590,174	-	
76,302	(920,628)	Long term investments in group companies and others	(1,158,353)	-	(743,052)	(641,40
4,722,907	103,805	Interest received	2,055,917	3,654,478	42,553	91,00
2,671,459	-	Net movement in deferred revenue	(583,490)	11,689,166	-	
610,402	-	Dividends received from equity accounted investees	91,877	305,169	-	
1,888	227	Dividends received from non-group companies	1,297	1,423	236	3
(11,460,535)	(1,239,764)	Net cash generated from/ (used in) investing activities	(13,511,310)	1,589,351	(922,610)	(851,95
18,965,989	4,095,440	Net cash inflow/(outflow) before financing	(9,009,061)	26,732,988	1,149,350	2,308,60
		Cash flows from financing activities				
(1,574,914)	(86,166)	Payment on lease	(2,447,300)	(1,340,896)	(64,624)	(64,62
(20,762,565)	(4,682,688)	Interest paid (including interest capitalized)	(10,851,869)	(16,762,349)	(2,464,878)	(3,799,26
(4,218,460)	-	Dividend paid to non-controlling interest	(2,292,495)	(3,096,509)	-	(2 521 50
(4,747,644)	(3,521,507)	Debenture Redemption	(3,164,261)	(4,782,913)	(3,000,000)	(3,521,50
24,208,036	11,600,000	Proceeds from interest-bearing borrowings	19,925,374	23,690,358	12,903,333	12,000,00
(24,441,873)	(5,900,000)	Repayment of interest-bearing borrowings	(4,391,943)	(19,080,822)	(5,900,000)	(4,600,00
2,979,601	-	Net movement in financial liabilities	2,901,023	1,659,099	-	
92,336	-	Net movement in security deposits	265,627	49,574	-	
(46,862)	-	Acquisition of non-controlling interest	(252,397)	15,239	-	(0
(3,984,600)	(3,984,600)	Dividends paid to equity holders of parent	(3,974,223)	(3,983,241)	(3,974,223)	(3,983,24
(32,496,945)	(6,574,961)	Net cash outflow from financing activities	(4,282,464)	(23,632,460)	(2,500,392)	(3,968,63
(13,530,956)		Net increase / (decrease) in cash and cash equivalents	(13,291,525)	3,100,528	(1,351,042)	(1,660,03
(25,006,235)	(2,533,348)	Cash and cash equivalents at beginning of the year/period	(38,537,191)	(25,006,235)	(5,012,869)	(2,533,34
(38,537,191)	(5,012,869)	Cash and cash equivalents at end of the year/period (Note B)	(51,828,716)	(21,905,707)	(6,363,911)	(4,193,38

STATEMENT OF CASH FLOWS

Consolidated	Company		Consoli	hated	Comp	anv
consonuateu	company		Conson	uateu	Comp	any
			Unaudited	Unaudited	Unaudited	Unaudited
Year ended	Year ended		9 months to	9 months to	9 months to	9 months to
31.03.24	31.03.24		31.12.24	31.12.23	31.12.24	31.12.23
Rs.'000	Rs.'000		Rs.'000	Rs.'000	Rs.'000	Rs.'000
		A. Cash generated from operations				
25,335,707	1,614,567	Profit before tax	22,523,774	14,753,279	2,020,985	386,341
		Adjustments for:				
17,242,316	4,619,444	Net finance costs	9,768,721	13,189,483	2,425,935	3,731,007
(159,205)	-	Share of profits from equity accounted investees	(171,017)	(146,405)	-	-
8,531,775	50,303	Depreciation on property, plant & equipment	7,196,097	6,265,709	65,801	39,502
22,832	-	Impairment of property, plant & equipment	6,589	19,736	-	-
1,858,575	63,832	Amortisation of right of use assets	1,353,557	1,289,902	47,874	47,874
(92,813)	(3,700)	Change in fair value of investment properties	-	-	-	-
(3,376)	-	Change in fair value of agri produce on bearer biological assets	-	-		-
(206,128)	-	Change in fair value of biological assets	-	-	-	-
(275,287)	(275)	0	58,760	(31,526)	(846)	(6)
(500,991)	()	Insurance claims on fire damages	(1,447,012)	(500,991)	()	(0)
(500,551)		Loss on fire damages	973,433	(300,771)		
-	- 12.223	5		-	0 720	- 9,189
393,279 612	12,223	Amortisation of intangible assets Write-off of property, plant and equipment	249,142	251,169	9,738	9,189
	-		-	-	-	-
123		Loss on the disposal of Intangible assets	•	123	-	-
(3,151,685)	(15,870)	Net (gain)/loss on translation of foreign currency	341,162	747,150	(5,122)	(1,282)
379,381	-	Impairment of trade & other receivables	-	-	-	-
388,726	-	Provision for unrealised profit and write-down of inventories	-	-	-	-
(13,629)	-	Gain on bargain purchase	(370,271)	-	-	-
34,078	-	Impairment/amortisation of other non -current assets	-	-	-	-
3,153,900	349,809	Provision for post employee benefit obligations	2,495,922	2,106,388	271,594	214,318
<u>(47,668)</u> 52,890,522	6,690,333	Grants amortised	(40,226) 42,938,631	(36,224) 37,907,793	4,835,959	4,426,943
52,090,522	0,090,333		42,930,031	37,907,793	4,033,939	4,420,943
(24,139,021)	(1 154 730)	(Increase)/decrease in trade and other receivables and other	(32,664,733)	(25,783,453)	(1,517,977)	(1,151,525)
(21,100,021)		current assets	(52,001,755)	(23,703,133)	(1,517,777)	(1,101,020)
1,914,040	112	(Increase)/decrease in inventories	(2,721,619)	8,655,961	3,168	143
13,468,245	112,581	Increase/(decrease) in trade and other payables	7,952,465	15,974,962	(38,301)	155,001
-,, -	,	, (,	,,	-,- ,	(
44,133,786	5,648,296		15,504,744	36,755,263	3,282,849	3,430,562
		Note B - Analysis of cash and cash equivalents				
28,175,378	328,528	Cash in hand and at bank	24,506,696	30,140,311	812,755	502,917
21,356,037	505,529	Short - term deposits	26,444,746	27,105,430	1,843,954	497,295
49,531,415	834,057		50,951,442	57,245,741	2,656,709	1,000,212
(88,068,606)	(5,846,926)	Short-term interest bearing borrowings	(102,780,158)	(79,151,448)	(9,020,620)	(5,193,596)
(38,537,191)	(5,012,869)	Cash and cash equivalents	(51,828,716)	(21,905,707)	(6,363,911)	(4,193,384)

NOTES TO THE FINANCIAL STATEMENTS

1 The Interim Condensed Financial Statements have been prepared in compliance with Sri Lanka Accounting Standard LKAS 34 - Interim Financial Reporting. These Interim Condensed Financial Statements should be read in conjunction with the Annual Financial Statements for the year ended 31st March 2024.

The Interim Condensed Financial Statements have been prepared on a historical cost basis, except for, land, biological assets and financial instruments.

These Statements also provide information required by the Colombo Stock Exchange.

- **2** There has not been a significant change in the nature of the contingent liabilities, which were disclosed in the Annual Report for the year ended 31st March 2024. The presentation and classification of the Financial Statements of the previous year have been amended, where relevant, for better presentation and to be comparable with those of the current year.
- **3** No circumstances have arisen since the reporting date, which would require adjustments to or disclosure in the Financial Statements.

4 INDUSTRY SEGMENT REVENUE

Consolidated		Consolidated									
		Total	Intra-group	Exte	rnal						
				Unaudited	Unaudited						
Year ended				9 months to	9 months to						
31.03.24				31.12.24	31.12.23						
Rs.'000		Rs.'000	Rs.'000	Rs.'000	Rs.'000						
13,846,458	Eco Solutions	11,454,804	1,479,315	9,975,489	10,548,779						
43,024,820	Hand Protection	35,289,351	36,075	35,253,276	33,001,637						
42,743,944	Purification Products	31,434,487	299,634	31,134,853	31,962,347						
49,167,087	Textiles	35,306,766	953,373	34,353,393	39,920,371						
9,936,623	Construction Materials	9,714,754	542,459	9,172,295	6,449,023						
34,878,891	Agriculture	28,544,389	562,442	27,981,947	28,871,831						
18,100,621	Plantations	14,286,174	328,635	13,957,539	12,207,911						
91,352,918	Transportation & Logistics	80,777,808	1,131,415	79,646,393	65,598,960						
81,597,805	Consumer & Retail	78,854,022	307,204	78,546,818	61,711,240						
8,416,925	Industry Inputs	7,451,771	391,258	7,060,513	6,488,698						
1,315,100	Power & Energy	1,385,049	-	1,385,049	1,066,864						
9,018,855	Leisure	7,400,538	321,913	7,078,625	6,561,406						
19,796,041	Projects & Engineering	18,153,538	1,306,619	16,846,919	9,716,312						
12,198,509	Tea Exports	10,711,796	333,758	10,378,038	9,256,965						
1,438,673	Others	1,670,531	901,447	769,084	1,134,156						
436,833,270		372,435,778	8,895,547	363,540,231	324,496,500						

NOTES TO THE FINANCIAL STATEMENTS

5

INDUSTRY SEGMENT RESULTS

Consolidated		Consoli	dated
Audited		Unaudited	Unaudited
Year ended		9 months to	9 months to
31.03.24		31.12.24	31.12.23
Rs.'000		Rs.'000	Rs.'000
384,362	Eco Solutions	(234,439)	393,664
3,786,112	Hand Protection	2,660,011	2,409,878
6,521,097	Purification Products	4,112,091	4,674,292
5,660,334	Textiles	3,345,104	4,552,163
1,052,636	Construction Materials	1,438,822	499,641
3,936,649	Agriculture	2,512,974	3,401,839
3,052,678	Plantations	1,537,928	949,209
6,805,899	Transportation & Logistics	6,227,438	4,241,582
3,486,525	Consumer & Retail	6,300,657	2,327,190
1,368,494	Industry Inputs	1,028,234	945,045
584,977	Power & Energy	699,807	520,606
(427,003)	Leisure	97,599	(228,441)
4,512,848	Projects & Engineering	1,313,929	1,853,184
829,465	Tea Exports	514,355	700,580
6,728,269	Others	4,840,434	4,513,363
48,283,342	Segment results	36,394,944	31,753,795
(5,560,482)	Non - segment income/(expenses)	(3,810,721)	(3,684,609)
42,722,860	Operating profit	32,584,223	28,069,186
(17,242,316)	Net finance cost	(9,768,721)	(13,189,483)
92,813	Change in fair value of investment properties		-
159,205	Share of profits from equity accounted investees	171,017	146,405
(396,855)	Value added tax on financial services	(462,745)	(272,829)
25,335,707	Profit before tax	22,523,774	14,753,279

STATED CAPITAL

Company
As at
31.03.24
Rs.'000

6

Com	bany
Unaudited	Unaudited
as at	as at
31.12.24	31.12.23
Rs.'000	Rs.'000
1,575,000	1,575,000

1,575,000 750,000,000 (750,000,000 - 31.03.2024) Ordinary Shares

NOTES TO THE FINANCIAL STATEMENTS

7 ACQUISITION OF SUBSIDIARIES

In the financial year ended March 31, 2024, Advantis Singapore Pte Ltd (a subsidiary of Hayleys Advantis Limited) invested 29% in the share capital of Advantis Leo (Thailand) Limited, a partnership with Leo Global Logistics of Thailand. Subsequently, in the current financial year, Advantis Singapore Pte Ltd invested in a further share, totaling to a majority stake of 50% of the company, thereby obtaining control over the investee.

In December 2024, Dipped Products (Thailand) Ltd acquired the entire stake in Hi-Care Thai Gloves Co. Ltd for a total consideration of Rs. 1.58 bn. The fair values of assets acquired and liabilities assumed through these business combinations are given below.

	Advantis Leo (Thailand) Limited	Hi-Care Thai Gloves Co. Ltd	Total
	Rs.'000	Rs.'000	Rs.'000
Property, plant & equipment	13,640	3,598,237	3,611,877
Right-of-use assets	-	3,670	3,670
Intangible Assets	1,258	-	1,258
Inventories	-	87,158	87,158
Trade and other receivables	32,151	117,870	150,021
Interest bearing borrowings	-	(1,624,511)	(1,624,511)
Retirement benefit obligations	-	(21,613)	(21,613)
Trade and other payables	(96,047)	(235,437)	(331,484)
Other current liabilities	(14,151)	-	(14,151)
Net identifiable assets and liabilities	(63,149)	1,925,374	1,862,226
Non-controlling interests	(55,428)	-	(55,428)
Goodwill	25,428	-	25,428
Gain on bargain purchase	-	(370,271)	(370,271)
	(93,149)	1,555,103	1,461,955
Satisfied by:			
Cash consideration	(77,233)	(1,582,150)	(1,659,383)
Fair value of the existing stake	(3,601)	-	(3,601)
Cash in hand and bank acquired	173,983	27,047	201,030
	93,149	(1,555,103)	(1,461,954)

INVESTOR INFORMATION

MARKET VALUE OF SHARES

The market value of an ordinary share of Hayleys PLC was as follows:

The market value of an of uniary share of mayleys i be was as i		31.12.24 Rs.	31.12.23 Rs.
Last traded price		130.75	71.50
Highest price recorded for the three months ending		132.00	92.90
Lowest price recorded for the three months ending		98.00	70.90
Market capitalisation (Rs. Mn.)		98,438	53,550
RATIOS Net assets per share Price earnings ratio (times)		116.41 9.75	108.16 18.42
SHARE TRADING FROM 1ST APRIL, 2024 TO 31ST DECEMI	3ER, 2024		
No. of transactions	48,015		
No. of shares traded	131,397,055		
Value of shares traded (Rs.)	13,252,020,422.85		
RATIOS		31.12.24	31.12.23

Debt/ equity ratio	2.77	2.11
Quick asset ratio	0.49	0.39
Interest cover	1.80	1.08

INVESTOR INFORMATION

FIRST TWENTY SHAREHOLDERS AS AT 31ST DECEMBER, 2024

ame of the	Shareholder	No.of Shares	%
1	Mr. K.D.D. Perera	382,596,970	51.01
2	Trustees of the D.S. Jayasundera Trust	86,980,170	11.60
3	Seylan Bank PLC/Phantom Investments (Pvt) Ltd	38,556,077	5.14
4	McLarens Holdings Ltd	14,103,946	1.88
5	Hayleys Group Services (Pvt) Ltd No. 02 A/C	11,170,900	1.49
6	Mrs. R.N. Ponnambalam	6,130,380	0.82
7	Mrs. R.M. Spittel	5,646,970	0.75
8	GF Capital Global Limited	5,604,000	0.75
9	Mr. J.M. Spittel	4,655,610	0.62
10	Mrs. S.D. Wickremasinghe	4,492,980	0.60
11	Mrs. P.M. Godamunne	4,434,470	0.59
12	Mrs. A.K. Wikramanayake	4,384,490	0.58
13	Mr. S. Rameshan	4,007,620	0.53
14	Mrs. S.R.D. Wikramanayake	3,239,320	0.43
15	Renuka Hotels PLC	3,200,000	0.43
16	Mrs. G.V. De Silva	2,850,830	0.38
17	Miss S.H. De Silva	2,850,830	0.38
18	Miss N.K.R.H. De Silva	2,834,010	0.38
19	Dr. D. Jayanntha	2,580,000	0.34
20	Mrs. A.M.L. Johnpulle & Mr. B.J.M. Johnpulle	2,511,618	0.33
	Total	592,831,191	79.04

There were no non voting shares as at 31st December, 2024.

PUBLIC HOLDING

Percentage of public holding as at 31st December, 2024.	37.09%
Total number of Shareholders representing the Public Holding	13,662
Float - adjusted market capitalization (Rs.)	36,512,516,250

The Company complies with option 1 of the Listing Rules 7.13.1(i)(a) which requires no minimum public holding percentage.

DIRECTORS' SHAREHOLDINGS AS AT 31ST DECEMBER, 2024.

Directors' holdings of ordinary shares in the Company were as follows

Name of the Director	No.of Shares
Mr. A.M. Pandithage	1,253,570
Mr. K.D.D. Perera (appointed on 01.10.2024)	382,613,630 *
Mr. S.C. Ganegoda	250,000
Mr. H.S.R. Kariyawasan	94,270
Mr. L.R.V. Waidyaratne	379,300
Ms. J. Dharmasena	210,950
Dr. H. Cabral, PC	-
Mr. M.H. Jamaldeen (resigned w.e.f. 14.11.2024)	-
Mr. M.Y.A. Perera	-
Mr. R.J. Karunarajah	-
Mr. K.D.G. Gunaratne	-
Mr. T.A.B. Speldewinde	5,000
Mr. P.Y.S. Perera	2,500
Mr. A.J. Alles (appointed on 01.10.2024)	-

* Inclusive of indirect holding through other companies in which he owns controlling interest.

CORPORATE INFORMATION

NAME OF COMPANY

Hayleys PLC (A public limited company, incorporated in Sri Lanka in 1952)

COMPANY NUMBER

PQ 22

STOCK EXCHANGE LISTING

The ordinary shares of the Company are listed with the Colombo Stock Exchange of Sri Lanka

REGISTERED OFFICE

Hayleys Building, P.O. Box 70, 400, Deans Road, Colombo 10, Sri Lanka Telephone: (94-11)2627000 Facsimile: (94-11)2699299 Website: http://www.hayleys.com

DIRECTORS

A M Pandithage - Chairman & Chief Executive K D D Perera - Co-Chairman (appointed on 01.10.2024) S C Ganegoda H S R Kariyawasan Dr. H Cabral, PC (ceased to be the Senior Independent Director on 23.12.2024) L R V Waidyaratne M Y A Perera (appointed as the Senior Independent Director on 23.12.2024) Ms. I Dharmasena **R** J Karunarajah K D G Gunaratne T A B Speldewinde PYSPerera (appointed on 01.04.2024) A J Alles (appointed on 01.10.2024) M H Jamaldeen (resigned w.e.f. 14.11.2024)

GROUP MANAGEMENT COMMITTEE

A M Pandithage - Chairman & Chief Executive S C Ganegoda H S R Kariyawasan L R V Waidyaratne Ms. J Dharmasena Dr. W G R Rajadurai E R P Goonethileke Ms. D Talpahewa N R Ranatunge D W P N Dediwela H Prematillake M H Wijewardene R J Karunarajah J A W M Jayasekara M M A R P Goonetileke R H P Janadheera T M Hewagama

AUDIT COMMITTEE

M Y A Perera - Chairman Dr H Cabral, PC K D G Gunaratne T A B Speldewinde (appointed to the committee on 16.10.2024) P Y S Perera (appointed to the committee on 16.10.2024) A J Alles (appointed to the committee on 16.10.2024) M H Jamaldeen (resigned w.e.f. 14.11.2024)

REMUNERATION COMMITTEE

M Y A Perera - Chairman (appointed as the Chairman of the committee on 23.12.2024) Dr. H Cabral, PC (stepped down as the Chairman of the committee on 23.12.2024) K D G Gunaratne T A B Speldewinde (appointed to the committee on 17.05.2024) P Y S Perera (appointed to the committee on 23.12.2024) M H Jamaldeen (resigned w.e.f. 14.11.2024)

NOMINATIONS AND GOVERNANCE COMMITTEE

M Y A Perera - Chairman Dr H Cabral, PC K D G Gunaratne T A B Speldewinde (appointed to the committee on 17.05.2024) P Y S Perera (appointed to the committee on 23.12.2024)

RELATED PARTY TRANSACTIONS REVIEW COMMITTEE

P Y S Perera - Chairman (appointed as the Chairman of the committee on 23.12.2024) Dr. H Cabral, PC (stepped down as the Chairman of the committee on 23.12.2024) M Y A Perera T A B Speldewinde (appointed to the committee on 17.05.2024) K D G Gunaratne (appointed to the committee on 23.12.2024) S C Ganegoda (stepped down as a member of the committee on 23.12.2024)

SECRETARIES

Hayleys Group Services (Private) Limited 400, Deans Road, Colombo 10, Sri Lanka Telephone: (94-11)2627650 E-mail: info.sec@hayleys.com Please direct any queries about the administration of shareholdings to the Company Secretaries

INVESTOR RELATIONS

Please contact Strategic Business Development Unit Telephone: (94-11)2627662 E-mail: info@cau.hayleys.com